Roll No.

(07/20-I)

5683

B. A. (General) EXAMINATION

(Sixth Semester)

FUNCTIONAL ENGLISH

Time: Three Hours Maximum Marks: 40

Note: Attempt all questions.

- 1. Attempt any two of the following: $8 \times 2 = 16$
 - (a) Write the achievement of Baba Ramdev; Patanjali Ayurved Ltd.
 - (b) As a General Manager of Luxmi Rice Production, write a business report on company's performance in terms of its turnover and employability.
 - (c) Write a detailed note on the achievement of the founder of the Mittal Steel Industry.
 - (d) Write a comprehensive report of the Linked in and Face Book enterprises.

P.T.O.

- 2. Summarise the main ideas of the following report: 5+3=8
 - Sub: Workers' Strike at Maruti Suzuki Factory in Manesar
 - (a) From 4th to 17th of June, 2011 around 2,000 young workers engaged in a wildcate sit-down strike at Maruti Suzuki factory in Manesar. With the following text we hope to contribute to the necessary debate about this important strike and invite friends and comrades, particularly in Delhi area, to share their experiences and views. Before we go into chronological details of the strike we try to provide a rough political summary. It was an important strike in local terms. The two Maruti assembly plants coordinate hundreds of local supplying factories, the Manesar plant dominates a new industrial area of major importance. There has been silence at Maruti Suzuki

for more than a decade: the workers in Gurgaon plant have been silenced by the lock-out in 2000/01, and they did not join the strike in June. The Manesar plant was opened in 2006/07, but the young and casualised work-force had not found their voice as yet.

It was a hard strike. The workers gave no notice to management, they stopped production completely and around 2,000 workers stayed inside the factory for nearly two weeks. The strike 'postponed' the production of 13,200 cars and caused a loss of about 6 billion Rs. (133 million USD/100 million Euro). Maruti Suzuki's June sales figures dropped by 23 per cent, the sharpest fall in two and a half years. In July management announced to shift one production-line back from Manesar to Gurgaon plant. Workers continued the strike despite the police

stationed within the factory premises and despite strike having been officially declared illegal by Haryana government on 10th of June.

Management and state did not dare to attack the workers inside the factory-a lot of workers' struggles in the area had been attacked physically once workers left the factory. This is partly due to the management's fear that plant and machinery could be damaged during the course of a police intervention, but mainly due to a fear of the state that - in the current local and global social situationrepression could cause unpredictable trigger effects. While state management did not know how to deal with the situation, the main unions repeatedly emphasied, that 'the workers are victimised', that the workers, and not the company, are in a difficult spot.

Despite the young workers' courage and the fact that the company was hit at times of full-capacity the strike ended in a defeat for the mass of workers: they did not enforce any betterment of conditions and wages, which was their main concern. Instead the agreement included a 'punishment wage cut' of two days' wages per day of strike-something rarely seen in industrial relations in India. Another element of the agreement states that the 11 workers (union leaders) sacked during the strike were taken back, though they have to undergo an 'inquiry'. We are not able to say whether workers at large felt demoralised after the strike, but we can imagine it.

The strike could have spread. The initial demands and underlying motivations of the Maruti workers matched the atmosphere of the young work-force in

the area: more money, less work. In Manesar more than a hundred thousand young workers have similar concerns. The strike stopped production at around 200 local supplying factories, but no active connections were established between Maruti workers and the wider work-force in the territory. This might be one of the main differences to the Honda strike in China last summer and main reason for the fact that the strike was very underrepresented in both mainstream and left-wing global media—despite the 'emerging' position of Maruti Suzuki and 'India' in the global market.

The focus on 'formal representation' choked the dynamic of the strike. During the course of the strike, the direct demands of the workers were reduced to the question of which union-flag should be put up at the gate. We could

summarise the main reasons for the defeat of the strike as follows: workers raised direct demands, but early on these demands were 'integrated in the workers' hope that by formal recognition of an independent union their material situation would improve; we then saw an attack both by management and state, cutting of electricity, isolation of workers by army of security guards, declaring the strike formerly illegal and last but not least by acking the 11 'leaders'; the main unionsthen offered 'support' and at the same time focused the struggle on the question of 'taking back the leaders' and 'workers' rights' for representation. Workers did not manage neither to break out of the material encirclement set-up by company management and state nor to escape the 'embrace' by the main unions.

The fate of the strike was handed over to the 'negotiating forces'. It is naïve to repeate the phrase of 'betrayal' of the main unions. It evades the question of what gives them the power to betray in the first place. Instead we should focus on the question how workers can struggle in a way, which leads both to an immediate material gain and to 'political' experience of self-organisation and generalisation beyond the company walls—the latter becoming increasingly a precondition for the former.

- (b) Give the meaning of or use in sentences the following business vocabulary:
 - (i) Merchandise
 - (ii) Inventory
 - (iii) Turnover
 - (iv) GST
 - (v) Invoice
 - (vi) Counter
 - (vii) Offer.

- 3. Write an essay of about 500 words on any *one* of the following topics:
 - (a) Prospects of Agro-industries in India
 - (b) Education and Employment
 - (c) Prospects of e-Commerce
 - (d) Online Shopping and its Hazards
 - (e) Globalization and its Discontents
 - (f) Skill India.
- 4. Make a précis of the following and also suggest a suitable heading: 8

 It is physically impossible for a well-educated, intellectual, or brave man to make money the chief object of his thoughts just as it is for him to make his dinner the principal object of them. All healthy people like their dinners, but their dinner is not the main object of their lives. So all healthy minded people like making money ought to like it and enjoy the sensation

of winning it; it is something better than money.

A good soldier, for instance, mainly wishes to do his fighting well. He is glad of his payvery properly so and justly grumbles when you keep him ten years without it-till, his main mission of life is to win battles, not to be paid for winning them. So of clergymen. The clergyman's object is essentially baptize and preach not to be paid for preaching. So of doctors. They like fees no doubt-ought to like them; yet if they are brave and welleducated the entire object to their lives is not fees. They on the whole, desire to cure the sick; and if they are good doctors and the choice were fairly to them, would rather curve their patient and lose their fee than kill him and get it. And so with all the other brave and rightly trained men: their work is first, their fee second— very important always; but still second.